



**Policy Name:** Complaint Procedure and Disciplinary Policy  
**Policy Number:** NCSA-001-06.17.2024  
**Policy Approver:** NCSA Board of Directors  
**Approval Date:** June 19, 2024

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## **POLICY STATEMENT AND OBJECTIVES**

**Nose Creek Swim Association (NCSA) strives to provide a safe environment where all of its members are required to conduct themselves in an appropriate and ethical manner. The intent of the policy is to ensure all members are held accountable for any actions that are not exemplary of an NCSA Member.**

**Violations of fair play, ethics, conduct and/or proper procedures and processes in dealing with any board member, coach, official, volunteer, member or members of NCSA shall not be considered acceptable behavior.**

**This policy applies to all employees, directors, volunteers, coaches, athletes, officials and members of NCSA.**

### **1. Definitions**

The following terms have these meanings in this Policy:

- a) **Affected Party** - Any individual or entity, as determined by the Case Manager, who may be affected by a decision rendered under this Policy and who may have recourse to an appeal in their own right under this Policy.
- b) **Case Manager** - Shall mean the NCSA Board of Directors President, and in the event of a conflict of interest, shall be a person designated by the NCSA Board of Directors to administer this Policy as described herein.
- c) **Complainant** - The Party alleging an infraction
- d) **Days** - Days including weekend and holidays
- e) **Frivolous** - Having no sound basis in fact or law
- f) **Incident** - Matters giving rise to the complaint
- g) **Member** - All individuals employed by, or engaged in activities with NCSA including, but not limited to, clubs, athletes, coaches, officials, volunteers, managers, administrators, directors and officers of NCSA, and parents/guardians of athletes
- h) **Minor Infractions** - Single incidents of failing to meet expected standards of conduct that generally do not result in harm to others, NCSA, or the sport of swimming. Examples of minor infractions can include, but are not limited to, a single incident of:
  - i. Disrespectful, offensive, abusive, racist, or sexist comments or behavior
  - ii. Disrespectful conduct such as outbursts of anger or argument
  - iii. Conduct contrary to the generally accepted Member norms of NCSA

- iv. Being late for, or absent from, NCSA events and activities at which attendance is expected or required
- v. Non-compliance with NCSA's policies, procedures, rules or regulations
- vi. Making one or more frivolous complaints
- i) Major Infractions - Instances of failing to achieve the expected standards of conduct that result, or have the potential to result, in harm to other persons, to NCSA, or to the sport of swimming. Examples of major infractions include, but are not limited to:
  - i. Repeated minor infractions
  - ii. Any incident of hazing
  - iii. Incidents of physical abuse
  - iv. Behaviour that constitutes harassment, sexual harassment, or sexual misconduct
  - v. Pranks, jokes, or other activities that endanger the safety of others
  - vi. Conduct that intentionally interferes with a competition or with any athlete's preparation for a competition
  - vii. Conduct that intentionally causes material damages to NCSA's image, credibility, or reputation
  - viii. Wilful Disregard for NCSA's bylaws, policies, rules, and regulations
  - ix. Intentionally damaging NCSA property
  - x. improperly handling NCSA monies
  - xi. Abusive use of alcohol or marijuana, or use or possession of illicit drugs and narcotics
  - xii. Any use or possession of alcohol, marijuana, illicit drugs or narcotics by minors
  - xiii. Any possession or use of banned performance enhancing drugs or methods
  - xiv. Making one or more vexatious complaints
- j) NCSA Board of Directors – The President, Vice President, Secretary, Treasurer and other Members as appointed to the Board of NCSA
- k) NSCA Executive Board of Directors - includes the President, Vice President, Secretary and Treasurer
- l) Parties – The Complainant, Respondent, Affected Party and NCSA
- m) Respondent – The alleged infracting Party
- n) Vexatious – The act of bringing a complaint without merit, including but not limited to, a complaint solely to harass or subdue a Respondent.

### **Purpose**

2. NCSA is committed to providing an environment in which all NCSA Members are treated with respect characterized by the values of fairness, integrity, and open communication. Membership in NCSA, as well as participation in its activities, brings many benefits and privileges. At the same time, Members and participants are expected to fulfill certain responsibilities and obligations including, but not limited to, complying with NCSA's policies, bylaws, rules and regulations, including the *Code of Conduct and Ethics Policy NCSA-009*. Irresponsible behaviour by Members can result in severe damage to the integrity of NCSA. Conduct that violates these values may be subject to sanctions pursuant to this Policy. Since discipline may be applied, NCSA provides Members with the mechanism outlined in this Policy so that complaints are handled fairly, expeditiously, and affordably.

### **Application of this Policy**

3. This Policy applies to all Members and discipline matters that may arise during the course of NCSA's business, activities, and events including, but not limited to, competitions, practices, training camps, travel associated with NCSA activities, and any meetings.

4. Discipline matters and complaints arising within the business, activities, or events organized by entities other than NCSA will be dealt with pursuant to the policies of these other entities unless requested and accepted by NCSA at its sole discretion.

### **Reporting a Complaint**

5. Any Member may report any complaint to the NCSA Board of Directors. Such a complaint must be in writing and signed (email forms of submission are acceptable). Anonymous complaints may be accepted at the sole discretion of the NCSA Board of Directors.
6. Upon accepting a complaint, the Case Manager will first determine if the complaint should be referred to **NCSA's Dispute Resolution Policy**. The Case Manager has sole discretion to determine whether the complaint is frivolous or vexatious, or if the complaint is potentially legitimate and involves either an incident classified as a minor infraction or an incident classified as a major infraction. The Case Manager maintains the decision-making authority to reclassify a complaint as a minor or major infraction at any time. It is required that the Case Manager will engage with the NCSA Executive Board or other appropriate authorities to ensure a fair and equitable evaluation and classification of the complaint.
7. The Case Manager shall decide one of the following:
  - a) The complaint should be referred to NCSA's **Dispute Resolution Policy**
  - b) The complaint is frivolous or vexatious and shall be immediately dismissed
  - c) The complaint is potentially legitimate and the incident shall be dealt with as a minor infraction
  - d) The complaint is potentially legitimate and the incident shall be dealt with as a major infraction
8. The Case Manager will inform the Parties if the incident is to be dealt with as a minor or major infraction and the matter will be dealt with according to the applicable sections of this Policy relating to minor or major infractions.
9. This Policy does not prevent an appropriate person having authority from taking immediate, informal, or corrective action in response to behaviour that constitutes either a minor or major infraction. Any infraction and resulting corrective action must be reported to the NCSA Board of Directors. Further sanctions may be applied in accordance with the procedures set out in this Policy.

### **Determination of Affected Parties**

10. In order to ensure the identification of any Affected Parties, the Case Manager will engage the NCSA Board of Directors, the Complainant and the Respondent for their input on whether a party is an Affected Party. The Case Manager will determine whether a party is an Affected Party in their sole discretion.

### **Procedure for Minor Infraction Hearing**

11. The appropriate person who has authority over both the situation and the individual involved will deal with all disciplinary situations involving minor infractions, unless otherwise determined by the Case Manager. The person in authority can be, but is not restricted to being the Case Manager, staff, officials, coaches, organizers, or NCSA Board of Directors.
12. Provided that the Respondent being disciplined is told the nature of the infraction and has an opportunity to provide information concerning the incident, procedures for dealing with minor infractions will be informal (compared to the procedures for major infractions) and will be determined at the discretion of the person responsible for discipline of such infractions (as noted above), unless otherwise determined by the Case Manager.

13. Penalties for minor infractions, which may be applied singularly or in combination, include the following:
  - a) Verbal or written reprimand from the NCSA Board of Directors to one of the Parties
  - b) Verbal or written apology from one Party to the other Party
  - c) Removal of certain privileges of membership for a designated period of time
  - d) Suspension from the current competition, activity, or event
  - e) Suspension of employment, contract, position or duties
  - f) Any other sanction considered appropriate for the offense

NCSA is under no obligation to refund and/or waive any fees, dues or penalties incurred or owing by the Respondent or Affected Party.

14. Minor infractions that result in discipline will be recorded and records will be maintained by NCSA, such records will be the responsibility of the person of authority, to be provided to the Case Manager upon the closing of the complaint. Repeat minor infractions may result in further such incidents being considered a major infraction.

### **Procedure for Major Infraction Hearing**

15. An appropriate person having authority, such as Meet Referees or any member of the Executive Board of Directors may deal with major infractions occurring within competition immediately, if necessary. In such situations, disciplinary sanctions will be for the duration of the competition, training, activity, or event only. Further sanctions may be applied but only after review of the matter in accordance with the procedures set out in this Policy. This review does not replace the appeal provisions of this Policy.
16. In the event of a Major Infraction, the Case Manager shall notify the Parties that the complaint is potentially legitimate, and the incident shall be dealt with as a major infraction. The Case Manager shall then decide the format under which the complaint will be heard. This decision is at the sole discretion of the Case Manager and may not be appealed.
17. The Case Manager will appoint a Discipline Panel ("Panel"), which shall consist of a Panel of upto five (5) persons who may be appointed to hear the complaint. The Case Manager will act as Chair or may appoint one of the Panel's members to serve as the Chair.
18. If the Respondent acknowledges the facts of the incident, the Respondent may waive the hearing, in which case the Panel will determine the appropriate disciplinary sanction. The Panel may still hold a hearing for the purpose of determining an appropriate sanction.
19. If a Party chooses not to participate in the hearing, the hearing will proceed in any event and all parties will be bound by the decisions.
20. The Case Manager will determine the format of the hearing, which may involve an oral in-person hearing, video conference, an oral hearing by telephone or electronic communications, a hearing based on a review of documentary evidence, or a combination of these methods. The hearing will be governed by the procedures that the Case Manager and the Panel deem appropriate in the circumstances, provided that:
  - a) The Parties will be given appropriate notice of the day, time, and place of an oral in-person hearing, video conference or oral hearing by telephone or electronic communications.
  - b) Copies of any written documents which the parties wish to have the Panel consider will be provided to all Parties in advance of the hearing

- c) The Parties may be accompanied by a representative, advisor, or legal counsel at their own expense
  - d) The Panel may request that any other individual participate and give evidence at an oral in-person hearing, video conference or oral hearing by telephone or electronic communications.
  - e) The decision will be by a majority vote of Panel members
21. If a decision may affect another party to the extent that the other party would have recourse to a complaint or an appeal in their own right, that party will become an Affected Party to the complaint in question and will be bound by the decision. Accidental omission of an Affected Party will not affect the outcome of a decision.
22. In fulfilling its duties, the Panel may obtain independent advice.

### **Decision**

23. After hearing the matter, the Panel will determine whether an infraction has occurred and, if so, the sanctions to be imposed. Within fourteen (14) days of the hearing's conclusion, the Panel's written decision, with reasons, will be distributed to all Parties, the Case Manager, and NCSA. In extraordinary circumstances, the Panel may first issue a verbal or summary decision soon after the hearing's conclusion, with the full written decision to be issued before the end of the fourteen (14) day period. The decision will be considered a matter of public record unless decided otherwise by the Panel.

### **Sanctions**

24. The Panel may apply the following disciplinary sanctions, singularly or in combination, for major infractions:
- a) Verbal or written reprimand from the NCSA Board of Directors to one of the Parties
  - b) Verbal or written apology from one Party to the other Party
  - c) Expulsion from NCSA
  - d) Removal of certain membership privileges
  - e) Suspension from certain NCSA teams, events, and/or activities
  - f) Suspension from all NCSA activities for a designated period of time
  - g) Withholding of prize money, awards or scholarships
  - h) Payment of the cost of repairs for property damage
  - i) Suspension of funding from NCSA or from other sources
  - j) Suspension or termination of employment, contract, position or duties
  - k) Any other sanction considered appropriate for the offense

NCSA is under no obligation to refund and/or waive any fees, dues or penalties incurred or owing by the Respondent or Affected Party.

25. Unless the Panel decides otherwise, any disciplinary sanctions will begin immediately. Failure to comply with a sanction as determined by the Panel will result in automatic suspension from all NCSA activities until such time as compliance occurs.
26. Major infractions that result in discipline will be recorded and records will be maintained by NCSA in perpetuity, unless the Panel determines otherwise.
27. All sanctions rendered under this Policy will be recognized, respected and adhered to by all NCSA Members.

### **Suspension Pending a Hearing**

28. NCSA may determine that an alleged incident or complaint is of such seriousness as to warrant suspension of a Member pending an internal hearing, a decision of the Panel, completion of a police investigation or completion of a criminal process.

### **Reintegration**

29. Upon the conclusion of a major infraction hearing and upon the request of NCSA, the Respondent will meet with NCSA in a forum determined by NCSA, in order to establish the Respondent's reintegration in NCSA activities and events.

### **Criminal Convictions**

30. A Member's conviction for any of the following *Criminal Code* offenses will be deemed a major infraction under this Policy and will result in expulsion from NCSA and/or removal from NCSA competitions, programs, activities and events upon the discretion of NCSA and/or Swim Alberta:

- a) Any child pornography offences
- b) Any sexual offences
- c) Any offence of physical or psychological violence
- d) Any offence of assault
- e) Any offence involving trafficking of illegal drugs

### **Confidentiality**

31. The discipline and complaints process is confidential and involves only NCSA, the Parties, the Case Manager, the Panel, and any independent advisors to the Panel. Once initiated and until a decision is released, none of the Parties will disclose confidential information relating to the discipline or complaint to any person not involved in the proceedings.

### **Appeals Procedure**

32. The decision of the Panel may be appealed in accordance with NCSA's *Appeal Policy NCSA-002*.